

ELMHURST
CHRISTIAN REFORMED
CHURCH

2024 Budget Presentation to Congregation

Feb 4, 2024

Agenda

- EMF Contributions Data – 2016 to 2023
- Looking back on 2023
- Review of factors which shaped the 2024 Budget
- 2024 EMF Budget Summary

EMF Contributions Data – 2016 to 2023

| | EMF Budgeted Contributions | EMF Actual Contributions | Number of Contributors (over \$500) | Comments |
|------|----------------------------|--------------------------|-------------------------------------|----------------------------|
| 2016 | \$3,250,000 | \$3,022,486 | 424 | |
| 2017 | \$3,075,000 | \$3,049,915 | 404 | |
| 2018 | \$3,160,800 | \$3,125,758 | 403 | |
| 2019 | \$3,208,500 | \$3,333,415 | 338 | |
| 2020 | \$3,350,000 | \$2,932,763 | 342 | Plus \$202,497 PPP Funding |
| 2021 | \$3,350,000 | \$2,953,372 | 333 | Plus \$202,497 PPP Funding |
| 2022 | \$3,100,000 | \$2,763,395 | 323 | |
| 2023 | \$3,000,000 | \$2,853,463 | 342 | |

Looking Back to 2023

Income Statement

| | Budget | Actual | Difference |
|-----------------------------------|------------------|------------------|------------------|
| Receipts | | | |
| EMF Contributions | 2,750,000 | 2,683,463 | (66,537) |
| Special Funding | 250,000 | 170,000 | (80,000) |
| Ministry and Operations Fees | 100,000 | 95,382 | (4,618) |
| Other Receipts | - | 16,470 | 16,470 |
| Total Receipts | 3,100,000 | 2,965,314 | (134,686) |
| Expenses | | | |
| Facilities and Operations | 925,672 | 896,985 | (28,687) |
| Ministries | 1,030,680 | 971,592 | (59,088) |
| Covenant Education Plan | 565,254 | 553,457 | (11,797) |
| Diaconal Services | 42,300 | 17,012 | (25,288) |
| Denominational Ministry Shares | 100,000 | 75,000 | (25,000) |
| Mortgage Principal | 202,451 | 185,454 | (16,997) |
| Mortgage Interest | 223,538 | 202,674 | (20,864) |
| Capital Facility and Equipment | - | 48,085 | 48,085 |
| Total Expenses | 3,089,895 | 2,950,259 | (139,636) |
| NET RECEIPTS LESS EXPENSES | \$ 10,105 | \$ 15,056 | \$ 4,951 |

- Contributions were under budget by \$146K (\$66K+\$80K). Other receipts exceeded the budget (interest from savings).

- Our expenses were under budget by \$139K – driven by year end spending freeze, Facilities & Operations savings and paying \$25K less in Ministry Shares.

Looking Back on 2023

Cash Position / Balance Sheet

| ASSETS | 12/31/2022 | 12/31/2023 | \$ Change |
|---------------------------------------|----------------------|----------------------|---------------------|
| Current Assets | | | |
| EMF Checking Account | 564,369 | 515,931 | (48,438) |
| EMF Savings Account | 3,917 | 109,366 | 105,449 |
| Capital Maintenance Savings Account | 275,775 | 257,063 | (18,712) |
| Benevolence Checking Account | 13,702 | 1,663 | (12,040) |
| Other Current Assets | 35,474 | 32,648 | (2,825) |
| Total Current Assets | 893,237 | 916,671 | 23,434 |
| Fixed Assets | 16,610,696 | 15,936,776 | (673,919) |
| Other Assets | - | - | - |
| TOTAL ASSETS | \$ 17,503,933 | \$ 16,853,448 | \$ (650,485) |
| LIABILITIES & EQUITY | | | |
| Liabilities | | | |
| Total Current Liabilities | 104,511 | 30,484 | (74,027) |
| Long Term Liabilities | | | |
| Note Payable - Providence | 4,356,386 | 4,170,933 | (185,454) |
| Total Liabilities | 4,460,897 | 4,201,417 | (259,480) |
| Equity | 13,043,035 | 12,652,031 | (391,005) |
| TOTAL LIABILITIES & EQUITY | \$ 17,503,932 | \$ 16,853,448 | \$ (650,485) |

Our cash position has increased by approx. \$23,000 from last year

Depreciation of the church building

We have about \$4.1MM remaining on the mortgage.

Factors which shape the 2024 Budget

- New Positions:
 - We budgeted for a new Director of Worship position
(Replaces Contemporary Worship Leader, Worship Ministries Assistant and takes over some responsibilities of Lead Pastor)
 - We budgeted for a new SHE Coordinator
- IRS Employment Retention Credit for \$93,151
- Capital Maintenance:
 - We successfully applied for a \$95,665 Illinois Emergency Grant to upgrade our security systems
 - We budgeted \$45,000 for Building Systems & Equipment
 - For other required repairs we will utilize our Capital Maintenance savings account (balance \$257,063)
- 2.5% salary increase for staff

Factors which shape the 2024 Budget

- Mortgage
 - Mortgage Principal on 1/1/24 \$4,157,724
 - Annual Debt Service Payment\$451,133
 - Mortgage Interest & Fees increased by \$80,000 (interest increased from 4.5% to 6.79%)
- 75th Anniversary of Elmhurst CRC
 - Planning Fundraising Campaign with external consultant
 - 25 month campaign that officially starts December 1, 2024 and ends December 31, 2026 (3 tax years)
 - Focus on long term vision for our church and growing our ministries
 - Eliminate/significantly reduce the mortgage balance
 - Cover expenses for the budget years involved
- We believe there is financial capacity within the congregation to provide \$3.0 million in EMF contributions

2024 EMF Budget

| | 2023 Budget | 2023 Actual | 2024 Proposed Budget | Chg from 2023 Actual |
|-----------------------------------|------------------------|--------------------|---------------------------------|---------------------------------|
| Receipts | | | | |
| EMF Contributions | 2,750,000 | 2,683,463 | 3,000,000 | 316,537 |
| Special Funding | 250,000 | 170,000 | - | (170,000) |
| IRS Employment Retention Credit | - | - | 93,151 | 93,151 |
| Illinois Emergency Grant | - | - | 95,665 | 95,665 |
| Ministry and Operations Fees | 100,000 | 95,382 | 100,000 | 4,618 |
| Other Receipts | - | 16,470 | 15,000 | (1,470) |
| Total Receipts | 3,100,000 | 2,965,314 | 3,303,816 | 338,501 |
| Expenses | | | | |
| Facilities and Operations | 925,672 | 896,985 | 1,024,269 | 127,284 |
| Ministries | 1,030,680 | 971,592 | 1,148,509 | 176,917 |
| Covenant Education Plan | 565,254 | 553,457 | 563,617 | 10,160 |
| Diaconal Services | 42,300 | 17,012 | 40,300 | 23,288 |
| Denominational Ministry Shares | 100,000 | 75,000 | 75,000 | - |
| Mortgage Principal | 202,451 | 185,454 | 168,463 | (16,990) |
| Mortgage Interest & Fees | 223,538 | 202,674 | 282,669 | 79,995 |
| Capital Facility and Equipment | - | 48,085 | - | (48,085) |
| Total Expenses | 3,089,895 | 2,950,259 | 3,302,827 | 352,569 |
| NET RECEIPTS LESS EXPENSES | \$ 10,105 | \$ 15,056 | \$ 988 | \$ (14,067) |

- We expect IRS Employment Retention Credit of \$93,151
- We expect Illinois Emergency Grant of \$95,655

- Security Systems spending IL grant
- 2.5% salary increase for staff
- New Director of Worship & new SHE Coordinator
- \$75K for Fundraising Campaign
- Mortgage repriced from 4.5% to 6.79%